

# CCSA Regulation & Policy Forum (UK)

4<sup>th</sup> December 2025

**This meeting will start at 12.30 (GMT) | 13.30 (CET)**



# Agenda

Time (GMT)	Topic	Speaker
12.00	Lunch	
<b>Session 1: 12.30 – 14.00 GMT</b>		
1.	<b>Introduction, CCSA competition law policy notice</b>	<b>Olivia Ryan</b> , Meeting Chair (SSE)
2.	<b>Scene setting: UK CCUS policy as of December 2025</b>	<b>Beth Hebditch</b> , Head of UK Policy (CCSA) <b>Sara Price</b> , Head of UK External Affairs (CCSA) <b>Mark Sommerfeld</b> , UK Director (CCSA)
3.	<b>Scene setting: CCUS “Market Transition”</b>	<b>Matthew Taylor</b> , Director, CCUS Strategy and Policy, (DESNZ)
14.00	Break	
<b>Session 2: 14.15 – 16.00 GMT</b>		
5.	<b>GB Energy: CCUS and Supply Chain Investment</b>	<b>Dr. Iliana Cardenes</b> , Head of Energy, Supply Chain Policy & Scheme Design (GB Energy)
6.	<b>Devolved Nations Update: CCUS policy in Wales and Scotland</b>	<b>Richard Griffiths</b> , Head of Energy Decarbonisation (Welsh Gov) <b>Nick Young</b> , Head of CCUS and Industrial Decarbonisation (Scot Gov)
7.	<b>Network Code: the CCS Network Code Panel, and next steps for Code development</b>	<b>Graeme Forbes</b> , Energy Development Director (Talan UK) <b>Andrew Knowles</b> , Principal Consultant, (Talan UK)
8.	<b>AOB, conclusions and next steps</b>	<b>Olivia Ryan</b> , Meeting Chair (SSE)
16.00	Close	



# House keeping & Introductions

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- **Housekeeping**

- Slides & Recording will be available for members after the meeting
- CCSA Competition Law Policy notice was circulated with attendees and attached to invite
- If you are not speaking please mute your microphone
- Please **raise your hand** if you wish to comment, you will be invited to come off of mute, if you can also turn on your camera
- Please also pose any **comments in the chat** and these will be picked up by the secretariat

- **Introductions**

- Around-the-room (in-person attendees)
- Any new members joining the call

- **Approval of September minutes**



# Secretariat Update: the UK's policy and political landscape

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Beth Hebditch, CCSA  
Mark Sommerfeld, CCSA  
Harry McWilliams, CCSA



# Key updates

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## 1. Policy recap & scene set

- i. Status of UK CCUS
- ii. Policy developments since last meeting
- iii. Policy spotlight: the “Market Transition”

## 2. Political recap and scene set

## 3. Looking forward: 2026 priorities

- i. Budget asks
- ii. Actioning CCUS deployment
- iii. Lessons learned update

# Status of UK CCUS

## ✓ Recent developments

- Oct 24: £21.7 billion, over 25 years, to support Hynet and East Coast Cluster.
- Dec 25 – Apr 25 T&Sco Final Investment Decisions:
  - **Northern Endurance Partnership & Net Zero Teesside, & Eni Liverpool Bay**
- Jul 2025: market-sounding exercise connections to ECC
- Ofgem awarded DEVEX to NEP to carry out appraisal drilling and surveys for expansion stores
- Hynet PNL published: 5 Priority and 5 Standby announced.
- Range of CCUS applications taken forward - FID Contracts signed on Hynet capture plants:
  - **Heidelberg Materials' Padeswood cement works, & Encyclis' Protos Energy Recovery Facility (ERF)**
- bp withdrawal from H2Teesside after material change to project conditions

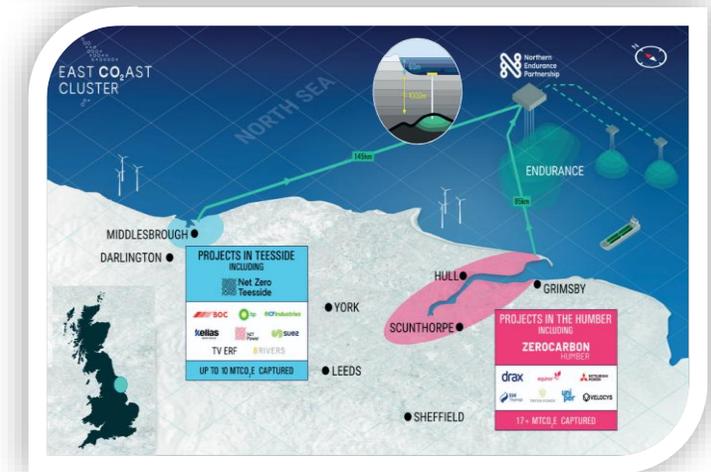
## ✓ Next steps

### Hynet:

- CCSA pushing for clear connection pathway for standby projects.
- PNL review stage anticipated 2026 (Q1-Q2) to review project configuration and priority

### ECC

- Delivery of ECC Teesside Selection Process (expected Q1 26)
- Expansion of ECC (tbd)



# Status of UK CCUS

## ✓ Viking Project and Acorn CCS – Committed Development Funding

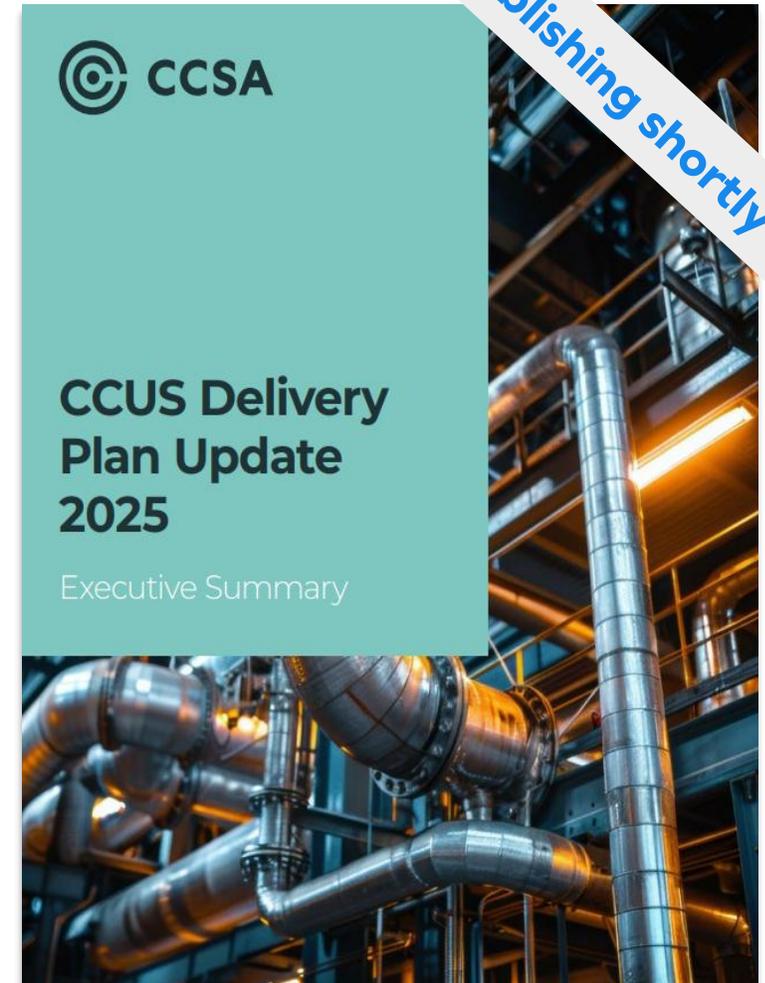
- Development funding committed as part of £9.4bn at spending review
- Next steps being agreed in bilateral discussions with Government to enable continued Devex spending
- Lessons learnt process from Track 1 being developed to streamline process.
- Final investment decision this parliament, subject to readiness and affordability.
- Recent market developments

## ✓ Peak Cluster

- National Wealth Fund invested £28.6 million in equity to support development of Peak Cluster's CO<sub>2</sub> pipeline to Morecambe Net Zero.
- Need route to market and ambition for FID to be taken this parliament (Carbon Budget Delivery and Growth Plan).

## ✓ Other UK Clusters and Projects

- Need route to market (allocation round and accompanying funding envelope)
- Non-Pipeline Transport consultations expected imminently, CCSA pushing for urgency
- Call for Evidence on Future Network Strategy and Economic Regulation of CO<sub>2</sub> Storage.
- Third-party access consultation published.
- CCSA focus on development of supportive markets – cross border CO<sub>2</sub>, GGR, Low Carbon product, carbon markets.



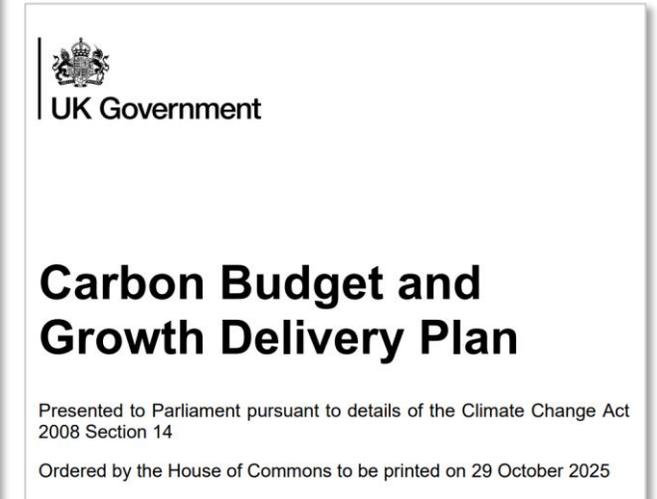
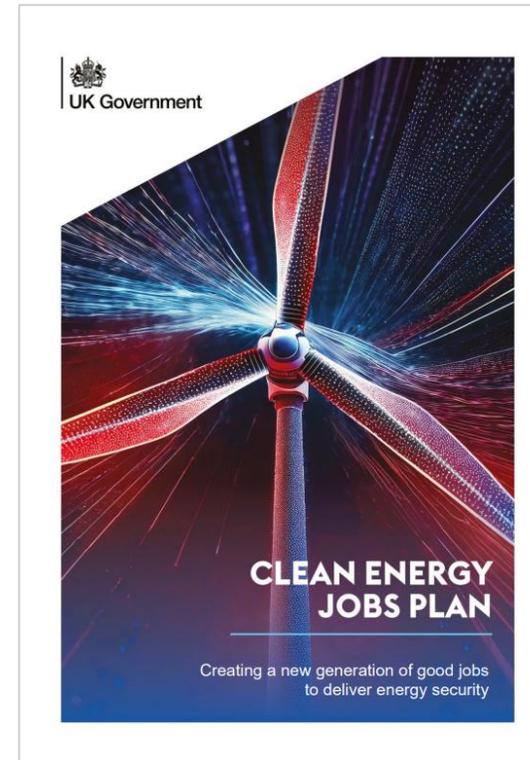
# Policy recap: key policy papers since our previous Forum

## Publications

- ✓ Clean Energy Jobs Plan
- ✓ Independent GGR Review
- ✓ Carbon Budget and Growth Delivery Plan
- ✓ Unlocking the benefits of the clean energy economy
- ✓ UK Critical Minerals Strategy
- ✓ Update to ICC (inc. EfW) Business Model: T1 contracts
- ✓ Consenting Lifecycle of Marine Geological CO2 Stores
- ✓ Post-16 Skills and Education White Paper
- ✓ GB Energy Strategic Plan
- ✓ Autumn Budget and associated updates:
  - ✓ Building North Sea's Energy Future
  - ✓ Fuel sector and CBAM scope

## Expecting:

- Hydrogen Refresh Strategy
- Industrial Decarbonisation Strategy



# Policy recap: consultations since our previous Forum

## CCSA Submissions

- ✓ Autumn Budget 2025 (HMT)
- ✓ Regulatory Reform to EPRs (DEFRA)
- ✓ Streamlining Infrastructure Planning (MCHLG)
- ✓ CCUS future network strategy (DESNZ)
- ✓ Evolution of economic regulation for CO2 storage (DESNZ)

## Outcomes published

- ✓ GGR Review (Independent Review)
- ✓ Building the North Sea's Energy Future (DESNZ)
- ✓ UK ETS Free Allocation Review (ETS Authority)
- ✓ Hydrogen economic regulatory framework (DESNZ)

## Active consultations

- Ensuring fair access to CO2 infrastructure (DESNZ)
- Gas system in transition (DESNZ)
- British Industrial Competitive Scheme (DBT)
- SAF RCM Levy Design (DfT)
- Biomass Sustainability Framework (DESNZ)
- Draft Scottish Climate Plan (Scottish Government)
- RESP Draft Methodology (NESO)
- Reserving Water Abstraction Rights (Env Agency)
- Corporate Net-Zero Standard V2 (SBTi)
- Capacity Market: proposals to integrate low carbon technologies ... (DESNZ)

## Upcoming Consultations

- Non-pipeline transport (DESNZ)
- Fuel sector and CBAM scope

Consultations offer **valuable opportunities** to reinforce the essential, cross-cutting role of CCUS across government.

However, the CCSA recognises the resource pressures created by the **high volume of consultations** and continues to **advocate for more streamlined engagement**, stronger cross-departmental coordination, and faster policy decisions.

ofgem



North Sea  
Transition  
Authority



Department for  
Energy Security  
& Net Zero



Department for  
Business & Trade



Department  
for Transport



HM Treasury



Ministry of Housing,  
Communities &  
Local Government



Department  
for Environment  
Food & Rural Affairs



# Policy spotlight: the CCUS “Market Transition”

## Call for Evidence: CCUS Future Networks (DESNZ)

- Network market transition
- Steps needed to advance network development towards a self-sustaining CCUS sector
- Challenges for future progression of CCUS networks

✓ *Published, awaiting outcome*

## Consultation: CCUS Third Party Access (DESNZ)

- Amendments to *Storage of Carbon Dioxide (Access to Infrastructure) Regulations*
- Amendments to ensure fit for purpose regulations to enable CO<sub>2</sub> T&S networks
- Provide long-term sustainability access to CCUS infrastructure

✓ *Published, active*

## Publication: The Consenting Lifecycle of Marine Geological CO<sub>2</sub> Stores (DESNZ)

- For information purposes
- Outline the roles and responsibilities of organisations involved in the consenting lifecycle of marine geological carbon dioxide storage in the UK

✓ *Published*

## Call for Evidence: Evolution of economic regulation for CO<sub>2</sub> storage (DESNZ & Ofgem)

- Long-term use of the Regulated Asset Base model of economic regulation for storage
- Evidence on natural monopolies for CCUS, storage competition and costs, and equity and debt investment considerations

✓ *Published, awaiting outcome*

## Consultation: NPT (DESNZ)

- Will set out policy proposals to support NPT deployment
- Aims to provide NPT projects with information on key commercial areas to focus on
- Policy proposals to support NPT costs, risk allocation and economic licensing

-> *Awaiting publication*

## Report: Post Implementation Review of the Storage of Carbon Dioxide Regulations (DESNZ)

- For information purposes
- Will answer the questions set out in their review provisions and will provide the analysis to support decisions about the next steps with the regulations

-> *Awaiting publication*

# Emerging themes

## Call for Evidence: CCUS Future Networks (DESNZ)

- Network market transition
- Steps needed to advance network development towards a self-sustaining CCUS sector
- Challenges for future progression of CCUS networks

✓ *Published, awaiting outcome*

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✓ *Published, awaiting outcome*



### Drive market growth through demand

Deliver a clear, credible pipeline of capture projects and strong policy signals now to reduce underutilisation risks and anchor long-term investment. Early-stage public finance (i.e. through NWF) will play an essential role at this stage.



### Enable a clear route to market

Introduce predictable, transparent annual allocation rounds to unlock non-government-selected and merchant projects and maintain investor confidence.



### Support a phased transition

Future business models should support a transition from highly regulated, RAB-style models toward more open, competitive arrangements. Maturing carbon pricing, insurance markets, and increasing operational data will allow for gradual tapering of Government support.



### Expand competition and utilisation

Prioritise NPT, cross-border CO<sub>2</sub> flows, introduce flexible booking options and provide unbundling options to increase optionality, resilience, and access for new entrants.



### A future-ready framework

Build on network codes, licensing models, and risk-sharing arrangements while ensuring simplicity, flexibility, scalability and bankability.

# Political landscape

## Popularity of the current government

- Challenging year: economic challenges compounded by political infighting and policy U-turns.
- Keir Starmer is polling as most unpopular Prime Minister on record ([IPSOS, Nov 2025](#)) and public remains unsure about the overarching message of the Government
- **Impact:** CCSA is actively framing CCUS as a driver of economic growth and job creation

## Conservative Party

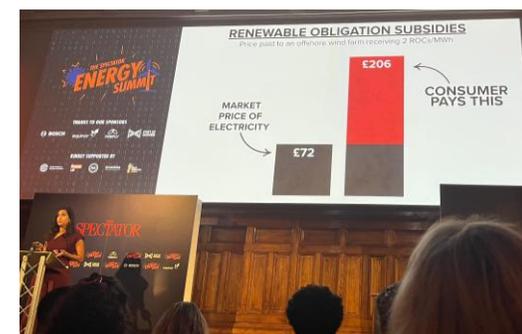
- Positive engagement with Shadow DBT, DESNZ & HMT Ministers - remain supportive of CCUS for industrial decarbonisation but note costs need to come down
- Policy renewal programme came to an end, new policy positions set out. **‘Cheap Power Plan’:** axe the carbon tax, repeal the Climate Change Act, scrap net zero by 2050, maximise North Sea oil and gas extraction
- **Impact:** CCSA has tailored engagement with parties sceptical of net zero, highlighting the economic and energy security benefits of CCUS to maintain support

## Reform UK

- ‘Department for Preparing for Government’ led by Danny Kruger MP
- Strongly against net zero subsidies, position on CCUS remains unclear
- **Impact:** Olivia to meet Matthew McKinnon, Director of External Affairs, in January

## Green / other parties / local and devolved elections

- CCSA continues to build cross-party relationships with key political stakeholders. Challenging local elections ahead for Labour and Conservative, Reform will seek to build on their recent progress



# Political engagement priorities

## Ministerial engagement

- **Michael Shanks:** Minister for Energy and responsible for CCUS, and Co-Chair of the CCUS Council (alongside Olivia Powis) delivered keynote at our conference
- **Chris McDonald:** Minister for Industry, covers jobs, skills & supply chains, Speaking at our Winter Reception and the CCSA/Energy UK skills roundtable in January
- **Ed Miliband, Energy Secretary:** engaged at COP30, and seeking in-person parliamentary event in the New Year
- **Katie White, Minister for Climate:** engaged at COP30, alongside Rachel Kyte (UK Special Representative for Climate)

## Autumn Budget

- CCSA's non-fiscal asks landed well with HMT and DESNZ. While we were not expecting anything from the Budget, we have laid the ground for our asks in the 2027 Spending Review

## Forward look

- Planning reforms & rollout of infrastructure, energy projects and closer relationship with the EU to deliver growth
- 2026 important year: momentum must be maintained to maximise the impact of existing financial commitments
- CCSA is continuing to build support in Parliament ready for SR27



# Next steps in developing the UK



Access the  
report here:



**Solidify Progress:** Confirm next steps for allocating the development funding committed to Viking CCS and The Acorn Project, alongside allocation of committed supply chain investment

**Enabling the Transition:** Provide a clear route to market and allocation framework for other CCUS projects, and accelerate CO<sub>2</sub> transport by ship, road and rail

**Creating a self-sustaining market:** Implement policies and regulations to support the transition to a self-sustaining market:



Facilitate cross **border CO2 storage**



Protect UK industries from carbon leakage through **UK and EU ETS alignment**, and delivering a robust **CBAM** by 2027



Establish **low carbon product markets** through low carbon standards and green public procurement obligations.



Create **demand for engineered Greenhouse Gas Removals** by creating an international GGR buyers' club to harness global demand

# Actioning CCUS Deployment

UK CBAM comes into force (1<sup>st</sup> Jan 2027)

Spending Review 27

UK ETS expansion to waste (2028)

UK ETS integration of GGRs (2029)

		2026				2027	2028
		Q1	Q2	Q3	Q4		
Value chain	Capture	Fill up and progress expansion of Hynet & East Coast Cluster (ECC) stores Deliver ECC Teesside Selection Process		Priority Capture projects reach FID		Delivering the first committed clusters could add over £8 billion in GVA annually to 2030	
	Store	Allocate devex to Viking CCS & The Acorn Project	Design and implement <b>allocation framework</b> for UK capture projects			Run allocation process	Capture projects, transport & storage (T&S) projects, reach FID – storage permits and economic licences granted
	Transport		<b>Deliver route to market for licensed stores</b> <b>NSTA run 2<sup>nd</sup> licensing round</b>			Existing storage licences expire	
Enablers & benefits	Market	<b>Deliver a robust Carbon Border Adjustment Mechanism (CBAM)</b> including refineries <i>Future-proof UK downstream sector for supply of fuel</i>					<b>EU NZIA Obligation.</b> Review 2028. Storage volume deadline 2030.  Finalise UK-EU ETS Linkage
	Market	<b>Generate and monetise greenhouse gas removal (GGR) credits to meet 2030 targets</b> <i>Developing carbon credit market to deliver £1 billion in tax revenue and 135,000 skilled jobs by 2035</i>					
	Supply Chain	<b>Develop low-carbon product</b> standards and green public procurement <i>Future-proof UK cement and associated products</i>					
	Supply Chain	<b>Facilitate cross-border CO<sub>2</sub> T&amp;S</b> to fulfil UK storage potential and store EU CO <sub>2</sub> by 2030 <i>By 2040, economically licenced stores could be able to export storage capacity, delivering project revenue that reduces liability to government in terms of required support.</i>					
	Supply Chain	<b>Mobilise Great British Energy &amp; National Wealth Fund</b> to secure & mobilise supply chains					Scale the sector to deliver over 50,000 additional jobs by 2050

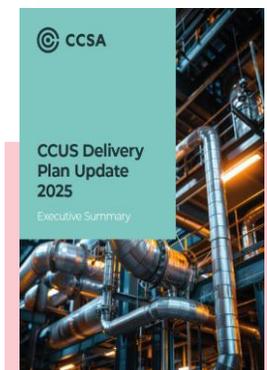
**Alignment and coordination is needed between regulators so industry can fulfil streamlined regulatory requirements**

Key: Action Milestone Deadline Benefit to UK PLC

# Next steps in developing the UK Market



**Autumn Budget  
Submission  
Submitted**



**Delivery Plan  
Update 2025  
Publishing  
shortly**

## Lessons Learned - T1

**Lessons from projects that have managed to reach FID will help to inform how the next projects can be delivered and inform design of a future allocation framework.**

It is hoped this will enable both Government and industry to streamline and accelerate decision-making in Track 2 and beyond.

### **Key areas could include:**

- Replicating successful financial structures
- Sharing effective cross-chain contractual arrangements
- Refining processes for anchor project selection, cluster configuration, and phased build-out
- Identifying routes to cost reductions
- Building on supply chain and skills development initiatives
- Enhancing communication and external affairs strategies to strengthen public support

**CCSA looking at how these lessons can be captured and disseminated.**

### **Intended workstream:**

- CCSA to run bilateral interviews to understand key areas for lessons to be captured.
- Industry workshops in 2026 helping to capture key lessons, centred around key themes.
- Report in 2026 of key lessons to help inform further sector development

**Further studies are also being considered for 2026 to build the evidence base for SR 2027**

# Scene setting: CCUS “Market Transition”

Matthew Taylor  
*DESNZ*



**BREAK** *[15 mins]*

Meeting reconvenes at 14.15 GMT / 15.15 CET

# CCUS and Supply Chain Investment

—  
Dr Iliana Cardenes  
*GB Energy*



# Devolved Nations Update: CCUS policy in Wales and Scotland

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Richard Griffiths  
*Welsh Government*

Nick Young  
*Scottish Government*





Llywodraeth Cymru  
Welsh Government

# CCS, Hydrogen, Fossil Fuels & Decarbonisation Readiness

Energy Decarbonisation Policy Team  
December 2025

Richard Griffiths: Head of Energy Decarbonisation

# Summary

- Welsh Government strategic policy context
- Policy and regulatory tools
  - Carbon Capture and Storage
  - Hydrogen
  - Fossil Fuels for electricity
  - Decarbonisation Readiness



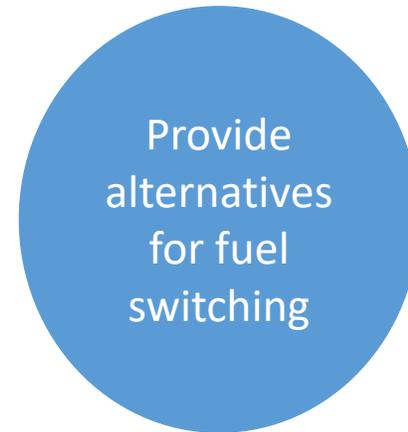
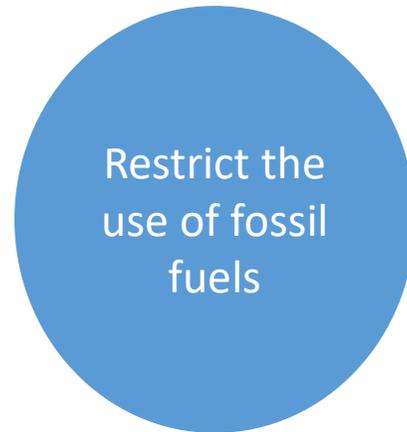
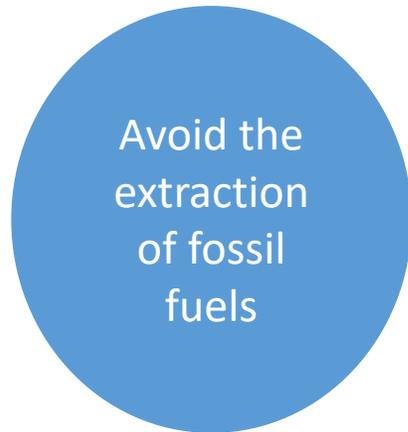
# Policy context

- Many aspects of energy policy are reserved to UK Government
- Powers in Wales mainly relate to:
  - Planning for generation below 350MW (uncapped for onshore wind)
  - Planning for grid infrastructure up to 132KV
  - ***Environmental consenting and permitting***
  - ***Licensing of fossil fuel extraction***
  - ***Licensing of onshore CCS***
- More broadly, our energy policy can act as a tool to influence UK Government and to encourage investment in Wales.



# Energy Decarbonisation Policy Delivery

- Energy decarbonisation policy follows four key strands:



- Energy policy must make a positive contribution to:
  - Statutory carbon budgets
  - Well-being goals – prosperous, resilient and globally responsible Wales
  - Building a stronger, greener economy



# Energy Decarbonisation Policy Delivery

	Policy	Origin
<b>1. Avoid extraction of fossil fuels</b>	<ul style="list-style-type: none"> <li>• Petroleum extraction policy (2018)</li> <li>• Coal extraction policy (2021)</li> </ul>	<ul style="list-style-type: none"> <li>• Wales Act 2017</li> </ul>
<b>2. Restrict use of fossil fuels</b>	<ul style="list-style-type: none"> <li>• Presumption against fossil fuels for electricity (call for evidence 2025/26)</li> </ul>	<ul style="list-style-type: none"> <li>• Net Zero Wales Carbon Budget 2: Policy 17</li> </ul>
<b>3. Provide alternatives</b>	<ul style="list-style-type: none"> <li>• Hydrogen Policy (publish Dec 2025)</li> <li>• Heat Strategy – (July 2024)</li> <li>• Mine-water heat opportunity maps (July 2024)</li> </ul>	<ul style="list-style-type: none"> <li>• Net Zero Wales Carbon Budget 2:</li> <li>• Ambition: Hydrogen &amp; Policy 28: low carbon heat</li> </ul>
<b>4. Manage those emissions that can not be avoided</b>	<ul style="list-style-type: none"> <li>• CCS Policy (published October 2025)</li> <li>• Decarbonisation Readiness and Implementation within Environmental Permitting Regs (consult 2025/2026)</li> </ul>	<ul style="list-style-type: none"> <li>• Net Zero Wales Carbon Budget 2:</li> <li>• Ambition: CCS &amp; Proposal 2: Decarbonisation Readiness</li> </ul>



# CCS Policy Consultation December 2024

- Consultation highlighted the strategic importance of CCS.
- Response highlighted broad support for the policy objectives:
  - makes a clear, measurable and sustained contribution to decarbonisation.
  - Avoiding emissions is preferable where technically and economically feasible.
- Responses raised clear challenges on two proposed objectives:
  - A clear global net climate benefit and not un-necessarily using fossil fuels.
  - Demonstrating CCUS is the right choice rests with the developer.
- Perception of unnecessary administrative burden and evidence requirements.



# Revised CCS policy – October 2025

- Welsh Government to encourage the deployment of CCS:
  - ***Where CCS makes a clear, measurable and sustained contribution to decarbonisation targets and objectives.***
  - ***Where CCS supports and accelerates the transition from fossil fuels.***
  - ***Where the creation of emissions is first avoided.***
  - ***Where CCS contributes to growing a sustainable economy.***
- Aligned with UK Government business model approach, while reflecting the Well-being of Future Generation Act and Just Transition requirements.
- Provides context for existing consenting regime evidence requirements, not intended to create additional administrative burden.



# Revised CCS policy: Next Steps

- **Define policy requirement** – “*CCS should not justify unsustainable levels of fossil fuel use or impede our transition to net-zero*”.
- **Proposed approach** - unsustainable levels means use that delays or makes decarbonisation harder, contradicts our carbon budgets and net zero pathway, increases emissions without mitigation, or adds to global supply of fossil fuel.
- **Publish Regulatory Route Map** – compilation of all regulatory requirements from capture onwards. Integrate with UK Government map.
- **Produce guidance** to sit alongside Planning Policy Wales, for both developers and competent authority decision makers.
- **Communication strategy** – comms to add clarity.



# Proposed hydrogen policy

- The Welsh Government is committed to ensuring hydrogen is deployed safely and effectively, making the best use of the technology to deliver decarbonisation and economic benefit for Wales.
  1. Where the hydrogen produced meets the requirements of the UK Low Carbon Hydrogen Standard (LCHS).
  2. Where hydrogen makes a clear, measurable and sustained contribution to meeting decarbonisation targets and objectives.
  3. Where hydrogen production does not contribute to unsustainable levels of fossil fuel use or impede our transition to net-zero.
  4. Where hydrogen contributes to growing a sustainable economy.
- Evidence requirements limited to those already in existing consenting regimes.



# Proposed revised policy Next Steps

- Want to ensure policy can be applied to full effect.
- **Publish a Regulatory Route Map** – a compilation of all regulatory requirements.
- **Guidance** to sit alongside Planning Policy Wales, for both developers and competent authority decision makers.
- Communication lines to add clarity, reassurance on evidence, and benefits to the economy.



# Further work 2026

- **Policy Development – Presumption Against Fossil Fuel for Electricity**
  - Strong presumption against new fossil fuelled power plant, including when replacing our current fleet of plant with alternatives.
  - Net Zero Wales Carbon Budget 2(2021-2025) - Policy 17 – Reducing emissions from the combustion of fuels for electricity generation.
  - Applicable to planning, licensing, permitting, land access and funding decisions.
  - Call for evidence before April 2026.



# Further work 2026

- **Decarbonisation Readiness and Implementation Requirement**

- Publish response to the 2021 call for evidence, highlighting the aim to develop a decarbonisation **readiness and implementation** policy.
- Develop an approach that requires specific plans for decarbonisation, that are time sensitive, flexible, but also an enforceable condition of granting a permit.
- Requirement to be embedded in Environmental Permitting.



# The CCS Network Code Panel, and next steps for Code development

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Graeme Forbes & Andy Knowles  
*Talan*



# CCS NETWORK CODE

CCSA Presentation



# WHO WE WERE & WHO WE ARE

## MRASCo

1998: set up to govern the switching and other retail arrangements for the newly opened Electricity Market:

Master Registration Agreement

## GEMSERV

2002: set up to expand governance and compliance experience into other parts of energy sector:

Independent Gas Transporters  
Uniform Network Code

Retail Market Design Service

Smart Energy Code

Gas Performance Assurance

Retail Energy Code

## TALAN

2023: Gemserv was acquired by Talan to blend global digital & data capability with UK & RoI utility sector knowledge & understanding:

Emirate Water and Electricity Co

Hydrogen UK

South East Water

CCS Network Code

# WHAT WE DO

- Participants involved in Carbon Capture and Storage (CCS) are regulated under a Carbon Dioxide Transport and Storage **Licence**.
- The CCS Network **Code** was designated in December 2024 and forms the basis for governing access to the T&S Network, and related commercial, operational and technical arrangements between T&SCO and Users.
- The Code is maintained and overseen by a Modification Panel.
- Talan was procured as CCS Network Code Secretariat to support the Panel and Parties to the Code.
- Talan services include:
  - Meeting management
  - Document control
  - Code expertise
  - Change management
  - Party engagement

# SCOPE & DELIVERABLES

## Mobilisation

- Governance framework & processes
- Code Party register
- Establishment of Code Modification Panel
- Modifications Register
- Meeting management framework & processes
- Inaugural Panel Meetings
- Website development and launch  
(ccsnetworkcode.co.uk)

## Enduring Code Administration

- Ongoing meeting administration
- Ongoing Modification support
- Continuous improvement monitoring & actions
- Monitoring of risks, issues, dependencies, actions
- Maintenance of registers
- Permanent independent chairperson
- Budgeting

## Future Activity

- Code Modifications
- Flexing with policy developments
- Market Engagement
- Expanding Membership



# Thanks

**TALAN**

## CONTACT

Graeme Forbes  
07545 413 513  
[graeme.forbes@talan.com](mailto:graeme.forbes@talan.com)

# AOB & Conclusions

- Review actions and conclusions arising from meeting
- AOB
- Next Working Group Meeting: April 2026

